

June 6, 2022

Listing Compliance & Legal Regulatory BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai 400 001 Stock Code: 543227 Happiest Minds Technologies Limited Regd. Office: #53/1-4, Hosur Main Road, Madivala,

Bangalore-560068, Karnataka, India
CIN of the Co. L72900KA2011PLC057931
P: +91 80 6196 0300, F: +91 80 6196 0700

Website: www.happiestminds.com
Email: investors@happiestminds.com

Listing & Compliance
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex
Bandra East, Mumbai 400 051
Stock Code: HAPPSTMNDS

Dear Sir/Madam,

Sub: Business Responsibility and Sustainability Report for the Financial Year 2021-22

Pursuant to Regulation 34(2)(f) with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of our Business Responsibility and Sustainability Report for the Financial Year 2021-22.

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The above said report is also available on https://www.happiestminds.com/investors/

This is for your information and records.

Thanking you, Yours faithfully,

For Happiest Minds Technologies Limited

Praveen Kumar Darshankar Company Secretary & Compliance Officer

Membership No. F6706





BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORTING 2021-22



Business Responsibility & Sustainability Reporting

SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity

- 1. Corporate Identity Number (CIN) of the Listed Entity L72900KA2011PLC057931
- 2. Name of the Listed Entity Happiest Minds Technologies Limited
- 3. Year of Incorporation 30.03.2011
- 4. Registered office address 53/1-4, Hosur Main Road, Madivala, Bengaluru-560068, Karnataka
- 5. Corporate address 53/1-4, Hosur Main Road, Madivala, Bengaluru-560068, Karnataka
- 6. **E-Mail** legal@happiestminds.com
- **7. Telephone** 08061960300
- 8. Website www.happiestminds.com
- 9. Financial year for which reporting is being done FY 2021-22
- 10. Name of the Stock Exchange(s) where shares are listed NSE/BSE
- 11. Paid-up Capital ₹29,37,27,112
- 12. Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR Report Aurobinda Nanda, President Operations (Email: aurobinda.nanda@happiestminds.com, Telephone-08061960300)
- 13. Reporting boundary Are the disclosures under this report made on a standalone basis (i.e., only for the entity) or on a consolidated basis (for the entity and all the entities which form a part of its consolidated financial statements, taken together) Disclosures made in this report are on a standalone basis and pertain only to Happiest Minds Technologies Ltd.

II. Products/services

14. Details of business activities (accounting for 90% of the turnover):

S. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the Entity
1.	Information and communication	Computer Programming,	100%
		Consultancy and related activities	

15. Products/Services sold by the entity (accounting for 90% of the entity's turnover):

S. No.	Product/Service	NIC Code	% of Total Turnover Contributed	
1.	Computer programming and	6201	100%	
	related activities			

III. Operations

16. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of Plants	Number of Offices/Presence	Total
National	Not Applicable	4	4
International	Not Applicable	12	12

17. Markets served by the entity:

a. Number of Locations

Locations	Number
National (No. of States)	3
International (No. of Countries)	6

What is the contribution of exports as a percentage of the total turnover of the entity?

A brief on types of customers

Happiest Minds positions itself as a thought leader who partners with clients to deliver digital transformation, leveraging disruptive technologies. Led by this vision, the Company focuses on vertical/industry segments, which shows a high propensity to innovate and transform. Based on market analysis, the Company expands into more verticals - e.g., The Company has put additional focus on healthcare since this fiscal. The Company also has specific GTM strategies for different Geos and Domains. Hence, the Market and Customers are also segmented by Geography, and the expansion in new geographies like ANZ and the Middle East is based on this. The Company also believes in forging long-term partnerships with clients & hence additional criteria such as client turnover and IT budget are used as lead indicators of potential to scale and deliver value in multiple areas.

Verticals:

- EduTech
- HiTech
- Retail
- TME (Travel, Media, Entertainment)
- BFSI (Banking, Financial Services & Insurance)
- Industrial, Manufacturing
- Public Service Organizations
- Others

Geographies:

- Americas
- Europe
- India
- Middle East
- Australia

IV. Employees

18. Details as at the end of Financial Year i.e.

Employees and workers (including differently abled):

S. No.	Particulars	Total (A)	Ma	Male		ale		
			No. (B)	% (B / A)	No. (C)	% (C / A)		
EMPLO	EMPLOYEES							
1.	Permanent (D)	3,744	2,777	74.17%	967	25.83%		
2.	Other than Permanent (E)	424	292	68.86%	132	31.21%		
3.	Total employees (D + E)	4,168	3,069	73.63%	1,099	26.37%		

^{*} Note: The Company does not have any workers as defined in the guidance note on BRSR.

Differently abled employees

S. No	Particulars	Total (A)	Male		Female		
			No. (B)	% (B / A)	No. (C)	% (C / A)	
DIFFE	DIFFERENTLY ABLED EMPLOYEES						
1.	Permanent (D)	7	5	71%	2	29%	
2.	Other than Permanent (E)	0	0	0%	0	0%	
3.	Total differently abled	7	5	71%	2	29%	
	employees (D + E)						

^{*}Note: The Company does not have any workers as defined in the guidance note on BRSR.



19. Participation/inclusion/representation of women

	Total (A)	No. and Percentage of Females		
		No. (B)	% (B/A)	
Board of Directors	6	2	33%	
Key Management Personnel	1	0	0%	

20. Turnover rate for permanent employees and workers

	FY 2021-22 (YTD; Mar'22)		FY 2020-21 (Turnover			FY 2019-20 (Turnover rate in			
	(Turnover rate in current FY)		rate in previous FY)		the year prior to the previous FY)				
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent	23.42%	20.60%	22.71%	12.70%	11.56%	12.43%	19.08%	17.53%	18.72%
Employees									

V. Holding, subsidiary and associate companies (including joint venture)

21. a. Name of the holding/subsidiary/associate companies / joint ventures (A) -

S. No.	Name of the holding/ subsidiary / associate		% Of shares held by	Do the entities indicated in column A participate in the Business
140.	companies /	Associate/ Joint Venture		Responsibility initiatives of the
	joint ventures (A)			listed entity? (Yes/No)
1.	Happiest Minds Inc	Wholly Owned Subsidiary	100%	Yes

VI. CSR details

22.

i. Whether CSR is applicable as per Section 135 of Companies Act, 2013: Yes

ii. Turnover: ₹1,03,354 Lacsiii. Net worth: ₹66,974 Lacs

iv. Total amount spent on CSR for FY 2021-22: ₹215 Lacs

VII. Transparency and Disclosures Compliances

23. Complaints/grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct (NGRBC)

Stakeholder	Grievance		FY 2021-22		FY 2020-21		
group from whom the complaint is	Redressal Mechanism(s) in	Current Financial Year			Previo	us Financial Y	ear
received	Place (Yes/No) (If yes, then provide a web link for Grievance Redressal Policy)	Number of complaint(s) filed during the year	Number of complaint(s) pending resolution at the close of the year	Remarks	Number of complaint(s) filed during the year the year	Number of complaint(s) pending resolution at the close of the year	Remarks
Communities	N/A	NIL	N/A	-	NIL	N/A	-
Investors (other than shareholders)	N/A	NIL	N/A	-	NIL	N/A	-
Shareholders	YES	232	NIL	-	5,559	NIL	-
Employees And workers	N/A	NIL	N/A	-	NIL	N/A	-
Customers	YES	13	NIL	-	6	NIL	-
Value Chain Partners	N/A	NIL	N/A	-	NIL	N/A	-
Others	N/A	NIL	N/A	-	NIL	N/A	

Weblink for Grievance Redressal Policy:

Grievance Resolution Policy is shared on Company's intranet platform.





24. Overview of the entity's material responsible business conduct issues: Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity $to your \ business, rationale \ for \ identifying \ the \ same, approach \ to \ adapt \ or \ mitigate \ the \ risk, as \ per \ the \ following \ format:$

S. No.	Material Issue Identified	Whether risk or	Rationale for identifying the risk/opportunity	Approach to adapt or mitigate Positive/Negative Implications
1	Corporate Governance	Risk	Strong corporate governance that considers stakeholder concerns, engenders trust, oversees business strategies, and ensures fiscal accountability, ethical corporate behaviour, and fairness to all stakeholders is core to achieving the Company's longer-term mission.	governance mechanism policies and practices to ensuring effective corporate governance conduct and regulatory compliance policies and practices to ensuring effective corporate governance ensuring long term sustainability.
2	Information Management & Customer Privacy	Risk	Happiest Minds works with a wide range of customer data which leads to increased regulatory scrutiny globally. Cloud-based software and IT services also raise concerns about potential access to user data by governments. Effective management in this area is important to reduce regulatory and reputational risks which can impact revenues, and market share, and lead to punitive actions involving potential fines and other legal costs.	
3	Data Security	Risk	Rising instances of cyberattacks and social engineering puts the Company's as well as the customer's data at risk. Inadequate prevention, detection, and remediation of data security threats can damage the Company's reputation and thus influence customer acquisition and retention, resulting in decreased market share and lower demand for the Company's products.	and analysis of any new vulnerabilities and threats



S. No.	Material Issue Identified	Indicate Whether risk or opportunity	Rationale for identifying the risk/opportunity	Approach to adapt or mitigate	Positive/Negative Implications
			It can also result in increased expenses, due to remediation efforts such as identity protection offerings and employee training on data protection. New and emerging data security standards and regulations further lead to increased costs of compliance.		
4	Climate Change	Risk & Opportunity	Climate change poses significant physical and transition risks to the Company's business. It can also impact the well-being of Happiest Minds and customers as well as the Company's strategy and financial resources. It also offers opportunities arising from innovations in energy efficiency and renewable energy.	ESG in the Company's business decisions and designing the Company's operations and business activities	believes that being environmentally sustainable is essential to long-term business prosperity. Furthermore, it leads to increased operational efficiency and long-term financial viability.
5	Competitive Behaviour	Opportunity	IT companies spend a significant proportion of their revenues on IP protection. While IP protection is intrinsic to the business model of some companies, it is also an important driver of innovation, and restricting competition from accessing its benefits can be a contentious societal issue.	that its policies relating to IP sales & commercial practices are in line with anti-trust regulations in the Company's leading markets • All of the Company's IP are based on technology stacks from industry leaders, which	Company to strike a good balance between deriving c o m p e t i t i v e advantage through innovation while complying with antitrust regulations. For the Company's customers, this ensures transparency



S. No.	Material Issue Identified	Indicate Whether risk or opportunity	Rationale for identifying the risk/opportunity	Approach to adapt or mitigate	Positive/Negative Implications
				The Company also ensures that none of its IP infringe third-party patents etc. are based on restrictive proprietary technologies.	customers, this ensures that their IT
6	Systemic Risk Management	Risk	Programming errors or server downtime have the potential to generate systemic risks, such as computing and data storage functions to the cloud. The risks are heightened for sensitive sectors, such as financial institutions or utilities, which are critical to national infrastructure. Investments in improving the reliability and quality of IT infrastructure and services are therefore critical.	Software development process to ensure that security vulnerabilities are identified and fixed prior to release • Perform detailed security testing on the developed application/system	security controls on the software applications that the Company develops and a better culture that ensures security
7	Talent and Skill Management	Opportunity	The Company's people are the key contributors to value creation. Recruiting qualified members to fill the relevant positions and training them adequately in including niche skills is key to servicing our clients and driving future growth. It also enables the Company to provide a quality differentiator.	development programs to upskill and reskill people Robust system for acquiring and retaining the right talent	experience that has a direct impact on the Company's members and
8	People Engagement, Diversity, and Inclusion	Opportunity	The health and safety of the Company's teams as well as their physical, emotional, and mental well-being is critical to keeping them motivated, driving their productivity, and influencing their retention. Diversity and Inclusion is essential as it helps in bringing diverse talent within the organization and thus drives a thriving and innovative culture. It also helps the Company understand the needs of its diverse and global customer base.	that Diversity & Inclusion is a journey and not a destination. The Company strives to ensure that everyone can retain their identity that reflects their cultural experiences and feelings. The 'Happiest Minds Diversity Council' focuses on building and sustaining a strong, diverse, equitable & inclusive culture by implementing	



S. No.	Material Issue Identified	Indicate Whether risk or opportunity	Rationale for identifying the risk/opportunity	Approach to adapt or mitigate	Positive/Negative Implications
		эррогиппц		 Bengaluru, Noida, Pune to support from various base locations & Transfers within Gender Diversity Ratio for Campus at 40% To Hire Diverse Talent – Review various avenues 	across the industry, and Happiest Minds is taking constant retention measures & assessing our policies



S. No.	Material Issue Identified	Indicate Whether risk or opportunity	Rationale for identifying the risk/opportunity	Approach to adapt or mitigate	Positive/Negative Implications
				Engagement & Awareness The Company conducts sensitization programs on Diversity and Inclusion which focuses on building skills to enable 2,865 Happiest Minds to leverage the strengths of diverse teams and customers. The Company also has training programs around inclusion which help in mitigating unconscious bias. The annual Diversity Summit, which had over 3,000 participants had a range of experiences, including sign language, LGBTQiA+ awareness among other diversity themes. A series of communication on various aspects of diversity and inclusion is sent through the year. Thought Leadership Women leaders bagged multiple recognitions - Priya Kanduri - Women in Tech Award from Asia Pacific HRM Congress - Preeti Menon - Top 20 Female Cloud Leader in 2021 in Sociable Recognition Top 25 Best Workplaces for Women (3 consecutive years	
9	Social Responsibility	Opportunity	Business must be rooted in community and be aligned with its larger interests. Any adversarial relationship can hurt the Company's ability to create long-term value.	be a good corporate citizen with special emphasis on environmental	relationships with the community provides a secure, social



SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

The National Guidelines for Responsible Business Conduct (NGRBC) as prescribed by the Ministry of Corporate Affairs advocates nine principles referred to as P1-P9 as given below:

P1	Businesses should conduct and govern themselves with integrity in a manner that is ethical, transparent and accountable						
P2	Businesses should provide goods and services in a manner that is sustainable and safe						
Р3	Businesses should respect and promote the well-being of all employees, including those in their value chains						
P4	Businesses should respect the interests of and be responsive towards all its stakeholders						
P5	Businesses should respect and promote human rights						
P6	Businesses should respect, protect and make efforts to restore the environment						
P7	Businesses when engaging in influencing public and regulatory policy should do so in a manner that is responsible and transparent						
P8	Businesses should promote inclusive growth and equitable development						
P9	Businesses should engage with and provide value to their consumers in a responsible manner						

Disclosure questions	P1	P 2	Р3	P4	P5	P6	P7	P8	P9
	P1 Ethics & Transpar- ency	P2 Product Responsi- bility	P3 Human Resources	P4 Respon- siveness to Stakeholders	P5 Respect for Human Rights		P7 Public Policy Advocacy	P8 Inclusive Growth	P9 Customer Engagement
Policy and management p	processes								
1. a. Whether your entity's policy/ policies cover each principle and its core elements of the NGRBCs. (Yes/ No) ^	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
b. Has the policy been approved by the Board? (Yes/No) {Refer Note 1}	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
c. Web link of the policies, if available	https://www.	happiestmind	s.com/invest	tors/policy-doc	uments/Busin	ess%20Res	ponsibility%	20Policy.po	df
2. Whether the entity has translated the policy into procedures. (Yes / No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
3. Do the enlisted policies extend to your value chain partners? (Yes/ No)					NO				
4. Name the national and international codes/ certifications/ labels/ standards	ISO 9001:20 ISO 27001:2								
5. Specific commitments, goals, and targets set by the entity with defined timelines, if any.	 Achieve carbon neutrality in the Company's operation by 2030 Establish and drive sustainable power usage & water conservation techniques Establish volunteering and community involvement programs to cover at least 20% of the Company's teams Launch Happiest Minds Foundation with a clear charter by March 2023 Attain the target of 10 Mn meals through Akshaya Patra Disclosure levels to be in the top 10% of comparable and best-listed entities in India To win IoD or ICSI Awards for Excellence in Corporate Governance 								
6. Performance of the entity against specific commitments, goals and targets along with reasons in case the same are not met.	At each Boa 1. Performa 2. Review o 3. Objective 4. Performa	7. To win IoD or ICSI Awards for Excellence in Corporate Governance At each Board Meeting, the following are presented and reviewed: 1. Performance against annual financial and strategy plan 2. Review of the inorganic growth plans of the Company 3. Objective set for the Management vs. Achievement 4. Performance against priorities for the Management for the quarter 5. Review of CSR, Environmental Compliances, sustainability framework, and Corporate Governance reports							

Governance, Leadership and Oversight

7. Statement by the director responsible for the business responsibility report, highlighting ESG-related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure)

Message from President, Operations - Aurobinda Nanda

(Reference Page No. 68 of the Annual Report)

8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy(ies). Venkatraman Narayanan Managing Director & CFO (DIN: 01856347)

9. Does the entity have a specified Committee of the Board/Director responsible for decision-making on sustainability-related issues? (Yes / No). If yes, provide details.

Yes.

Happiest Minds has formulated an ESG Committee approved by the Board responsible for decision-making and incorporating sustainability in core business decisions and internal operations.

This is a management level committee comprising of senior members across major functions at the Company, chaired by a member of the senior management team.

ESG Committee focuses on the Company's ESG strategy and road map to achieve set targets. The ESG Committee also works on improving the Company's ESG disclosures to effectively demonstrate the Company's ESG commitment to its stakeholders. The ESG Committee comprises of members across different functions and businesses that help in identifying ESG-related risks and related financial impacts for the Company.

The ESG team meets once every quarter to review the ESG progress and performance.

10. Details of Review of NGRBCs by the Company:

Subject for Review			ctor /	Comi		of th	ne Bo	ertake ard / /	•	Frec	•	y (An Any c	-			-	Quarto)	erly /
	P1	P2	Р3	P4	P5	Р6	P7	P8	Р9	P1	P2	Р3	P4	P5	P6	P7	P8	Р9
Performance against the above policies and follow-up action	Y	Υ	Y	Υ	Y	Υ	Υ	Y	Y	Q	Q	Q	Q	Q	Q	Q	Q	Q
Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances	Y	Y	Y	Y	Y	Y	Y	Y	Y	Q	Q	Q	Q	Q	Q	Q	Q	Q

Y - Yes, Q - Quarterly

11. Has the entity carried out an independent assessment/evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide the name of the agency.

No. The processes and compliances, however, may be subject to scrutiny by internal auditors and regulatory compliances, as applicable. From a best practices perspective as well as from a risk perspective, policies are periodically evaluated and updated by various department heads and business heads and approved by the management or board. An internal assessment of the workings of the Business Responsibility (BR) policies has been done.

12. If the answer to question (1) above is "No" i.e., not all Principles are covered by a policy, reasons to be stated:

Not Applicable.



SECTION C: PRINCIPLE-WISE PERFORMANCE DISCLOSURE

PRINCIPLE 1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

ESSENTIAL INDICATOR

1. Percentage coverage by training and awareness programmes on any of the principles during the financial year.

Segment	Total number of Trainings and Awareness Programs Held	Topics/Principles covered under the	% Of persons in their Respective Categories		
		training and its impact	Covered by the		
			Awareness Programs		
Board of Directors /	Program was conducted online, one was	done on VILT platform,			
Key Managerial	o Understand the many hidden neg	gative results of conventional	0 (0%) members of Board of		
Personnel (KMP)	business in terms of both energy and	materials processing	Director have gone through		
	o Re-imagine a system of profitable b	usinesses delivering the goods	the awareness program		
	and that the company needs with no	ne of the hidden negatives that	in the last year		
	it does not want.				
	o Understand the essential requirer	ments for profitable, durable,	1 (100%) member of KMP have		
	and healthy businesses that con	sistently support their entire	gone through the awareness		
	community thru time		program in the last year		
	o Draw insight from the most success	sful design consultant available			
	and use that insight during the redesi	gn of the business process			
Employees other	o Develop effective and accurate sys	tems that measure sustainable	1,428 (34%) members have		
than the Board of	business progress within organization	ns over time	gone through the awareness		
Directors or KMPs	o Identify deceptive marketing technic	ques of impostor organizations	program in the last year		
	that pose as legitimate practitioners of	of sustainable business			

- Details of fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings (by the entity or by directors/KMPs) with regulators/law enforcement agencies/judicial institutions, in the financial year, in the following format (Note: The entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):
- 3. Of the instances disclosed in Question 2 above, details of the Appeal/Revision preferred in cases where monetary or non-monetary action has been appealed.

Not Applicable

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web link to the policy.

The Company does not have a separate Anti-bribery policy; however, clause 5.1 of the Integrity Policy of the Company covers the requisites of an Anti-bribery policy. Happiest Minds' values are Sharing, Mindful, Integrity, Learning, Excellence, and Social Responsibility (SMILES). Values guide behaviour. Integrity, one of the core values, involves respecting commitments not just in letter, but in spirit, by being reliable, trustworthy & dependable, exhibiting professional, intellectual and financial integrity by being truthful, transparent & honest, and sticking up for the right, not just the convenient.

Happiest Minds Technologies Ltd. has articulated this Integrity Policy to build a shared understanding in a diverse, multi-cultural, multi-locational environment. Happiest Minds places a very high value on integrity. Each of its stakeholders – Directors, Members of the Board, Members of the Advisory Board, Happiest Minds (team), Partners, Suppliers, and Consultants ("Stakeholders")— are responsible for complying with all applicable laws and regulations in each country in which the Company does business and for knowing and complying with the Integrity Policy. The Policy expects that no one at the Company practices any illegal or unfair means to do business and should not accept or give bribes, kickbacks, loans, inducements, gifts, favours, or any other improper payments, direct or indirect, to any government officials, current or prospective customers, suppliers or competitors to win a contract or for some commercial gain.

The policy is shared on the Company's website: https://www.happiestminds.com/investors/policy-documents



Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/corruption:

	FY 2021-22	FY 2020-21
Directors		
KMPs	NIL	NIL
Employees		

Details of complaints with regard to conflict of interest

	FY 2021-22	FY 2020-21	FY 2021-22	FY 2020-21	
	Number	Remarks	Number	Remarks	
Number of complaints received in relation to	NIL	NIL	NIL	NIL	
issues of conflict of interest of directors	INIL	INIL	INIL	INIL	
Number of complaints received in relation to	NIII	NIII	NIII	NIII	
issues of conflict of interest of KMPs	NIL	NIL	NIL	NIL	

Provide details of any corrective action taken or under way on issues related to fines/penalties/action taken by regulators/ law enforcement agencies/judicial institutions, on cases of corruption and conflicts of interest.

Not Applicable

LEADERSHIP INDICATORS

Awareness programmes conducted for value chain partners on any of the principles during the financial year.

Total number of awareness programmes held	Topics/Principles covered under the training	% of value chain partners covered (by the value of business done with such partners) under the awareness programmes
2	 Prevention Of Sexual Harassment (POSH) training ISMS Training 	100%

2. Does the entity have processes in place to avoid/manage conflict of interests involving members of the board? (Yes/No) If yes, provide details of the same.

Yes, the Code of Conduct for Directors and Senior Management covers the definition of 'conflict of interest'. Clause 5 (5.1) (D) explains the requirement of not involving in any subject matter which could cause a conflict of interest. Managerial Excellence and Development of Agile Leaders (MEDAL) covers the training program on avoiding conflicts to employee categories C7 and above (around 120 employees). The 'WE HEAR' tool is the mechanism followed by the Company where the matter of conflict can be raised and sent by email to the CPO directly. Later, a team is formed to resolve the conflict.

PRINCIPLE 2 Businesses should provide goods and services in a manner that is sustainable and safe

Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	FY 2021-22	FY 2020-21	Details of improvement in Environmental and Social impacts
R&D	NA	NA	NA
Capex	NA	NA	NA

- Does the entity have procedures in place for sustainable sourcing? (Yes/No)
 - Yes, Happiest Minds is working proactively with vendors and suppliers to drive social and environmental standards in the supply chain. To implement the ESG standards across the supply chain, a value chain sustainability framework is in place, along with a sustainable sourcing policy and vendor's code of conduct.
 - b. If yes, what percentage of inputs were sourced sustainably?" 60% of all inputs were sourced sustainably as per the sustainable sourcing policy.



3. Describe the processes in place to safely reclaim your products for reusing, recycling, and disposing at the end of life, for (a) Plastics (including packaging), (b) E-waste, (c) Hazardous waste, and (d) other waste.

Being an IT company, there is limited scope for using recycled material as processed inputs. Nonetheless, the Company is constantly seeking out opportunities to recycle waste.

The Company follows the below-mentioned processes to dispose waste safely:

- a) Disposing off the plastic waste with Bruhat Bengaluru Mahanagara Palike (BBMP) & non usage of plastic garbage covers and plastic products in the cafeteria
- b) IT team sends E-Waste to Karnataka State Pollution Control Board (KSPCB) licensed vendors & receive the certificate of disposal
- c) Disposal of hazardous waste like DG filters to KSPCB licensed vendors
- d) Disposal of other paper wastes to BBMP
- e) Food waste & dry waste is recycled into manure & used for in-house garden
- 4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Not Applicable

LEADERSHIP INDICATORS

1. Has the entity conducted Life Cycle Perspective/Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?

Not applicable

2. If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective/Assessments (LCA) or through any other means, briefly describe the same along with action taken to mitigate the same.

Not applicable

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

Not Applicable

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:

Not Applicable

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

Not Applicable

PRINCIPLE 3 Businesses should respect and promote the well-being of all employees, including those in their value chains

1. a. Details of measures for the well-being of employees

Category		% Of employees covered by									
	Total (A)	Health insurance		Accident insurance		Maternity benefits		·		Day care facilities	
		No. (B)	% (B/A)	No. (C)	% (C/A)	No. (D)	% (D/A)	No. (E)	% (E/A)	No. (F)	% (F/A)
PERMANEN	T EMPLOY	'EES									
Male	2,777	2,777	100%	2,777	100%	0	0%	160	6%	0	0
Female	967	967	100%	967	100%	76	8%	0	0%	0	0
Total	3,744	3,744	100%	3,744	100%	76	2%	160	4%	0	0





Category		% Of employees covered by										
	Total (A)	Health in	Health insurance		lealth insurance Accident insurance		Maternity		Paternity		Day	
						benefits		benefits		care facilities		
		No. (B)	% (B/A)	No. (C)	% (C/A)	No. (D)	% (D/A)	No. (E)	% (E/A)	No. (F)	% (F/A)	
OTHER THA	N PERMA	NENT EM	PLOYEES									
Male	292	71	24%	71	24%	292	100%	-	_	292	100%	
Female	132	46	35%	46	35%	132	100%	-	-	132	100%	
Total	424	117	28%	117	28%	424	100%	-	-	424	100%	

^{*} Benefits provided during the reporting time period.

Details of measures for the well-being of workers

Not Applicable

Details of retirement benefits for the current and previous financial year

Benefits		FY 2021-22		FY2020-21			
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	
PF	100%	NA	Υ	100%	NA	Υ	
Gratuity	100%	NA	Υ	100%	NA	Υ	
ESI	0.4%	NA	Y	1.7%	NA	Υ	
Others – please specify	-	_	-	-	-	-	

3. Accessibility of workplaces

Are the premises/offices accessible to differently-abled employees as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Happiest Minds has a diverse and inclusive culture that prides itself on gender diversity, generational diversity, persons with different abilities, and so on. All the Company's facilities are wheelchair accessible, making it convenient for a person to move around. For those in need, the Company also provides motorized wheelchairs that one can use in the office premises. Every single Happiest Mind is accepted, valued, and celebrated.

Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web link to the policy.

Yes, the Company has an 'Equal Opportunity Statement', which is shared on the Company's intranet platform.

Return to work and retention rates of permanent employees that took parental leave.

Gender	Permanent employees			
	Return to work rate	Retention rate		
Male	100%	100%		
Female	100%	100%		
Total	100%	100%		

6. Is there a mechanism available to receive and redress grievances for the Permanent and Non-permanent employees' categories of employees? If yes, give details of the mechanism in brief.

Permanent Employees	Yes
Other than Permanent Employees	Yes

'We Hear' is the Company's application where anyone who is a victim of or witness to sexual harassment or discrimination can raise a complaint with their name or anonymously. This complaint is directed to the Chief People Officer and further action taken to have it addressed and resolved with the help of the Internal Committee (IC).

^{*} All partners are provided Health & Accident Insurance - Happiest Minds provides to Team Lease-partners & those deployed from other third party vendors are covered by the respective vendor



The IC members consist of more than 50% of the female members and one external member trained in handling any case without any bias.

- 1. The Audit Committee has been mandated to establish a vigil mechanism for reporting genuine concerns or grievances.
- 2. The Administrative and Stakeholders Relationship Committee has been formed for the redressal of all security holders' and investors' grievances, such as complaints related to transfer of shares, including non-receipt of share certificates and review of cases for refusal of transfer/transmission of shares and debentures, non-receipt of the balance sheet, non-receipt of declared dividends, non-receipt of annual reports, etc., and assisting with quarterly reporting of such complaints.
- 3. Internal Committee, as mandated by the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, has been set up to redress complaints received regarding sexual harassment. The company has also appointed a lawyer as an external member of the Internal Committee, who specializes in Prevention of Sexual Harassment ("POSH") and Protection of Children against Sexual Offences Acts.
- 7. Membership of employees and worker in association(s) or Unions recognized by the listed entity: There is no Union/Association in Happiest Minds that members are affiliated to.
- 8. Details of training given to employees and workers

FY 2021-22							FY2020-21					
Category	Total (A)	On Health and Safety Measures				Total (A)	On Hea Safety M		O Skill Upg			
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (B)	% (B/A)	No. (C)	% (C/A)		
EMPLOYEES												
Male	2,777	2,777	100%	1,186	49%	2,136	2,136	100%	1,235	58%		
Female	967	967	100%	494	58%	682	682	100%	426	62%		
Total	3,744	3,744	100%	1,680	51%	2,818	2,818	100%	1,661	59%		

9. Details of performance and career development reviews of employees and workers

Category		FY 2021-22		FY2020-21			
	Total (A)	No. (B)	% (B/A)	Total (C)	No. (D)	% (D/C)	
EMPLOYEES							
Male	2,777	2,777	100%	2,136	2,136	100%	
Female	967	967	100%	682	682	100%	
Total	3,744	3,744	100%	2,818	2,818	100%	

- 10. Health and Safety management system:
 - a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/No). If yes, the coverage of such a system?

Yes, the 'Health and Safety Policy' covers all Happiest Minds including Trainees, Consultants and Partners.

- b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?
 - The Company has created and maintained a safe working environment by identifying hazards and assessing and minimizing risks.
 - The Company monitors the internal health and safety performance, including work-related accidents, incidents, and significant ill-health occurrences such as epidemic threats and investigates those that do occur and helps reduce their number and severity.
 - The Company works closely with appropriate external agencies and within its industry to ensure the continued adoption of appropriate best-practice in health and safety management.
 - The Company communicates, involves, and actively engages in training all employees on health and safety issues.
 - The Company ensures periodic review of Health and Safety reports to comply with health and safety legislation.
 - The Company encourages its suppliers, contractors, and business partners to adopt best practices in health and safety.

Whether you have processes for workers to report the work-related hazards and to remove themselves from such

Given the nature of the business, this is not directly applicable.

d. Do the employees/workers of the entity have access to non-occupational medical and healthcare services?

Yes, the Company has tie-ups with hospitals for consulting and has provided access to Doctor 24x7, a tele-consulting free application to all the members. It has also provided the following facilities

- COVID-19 insurance
- Salary Advances & Compassionate Loans are provided for Happiest Minds who test COVID positive.
- Medical Tele-consultation for members and their families.

11. Details of safety-related incidents

Safety Incident/Number	Category	FY 2021-22	FY 2020-21
Lost Time Injury Frequency Rate (LTIFR) (per one Mn-person hours worked)	Employees	NIL	NIL
Total recordable work-related injuries	Employees	NIL	NIL
No. of fatalities (safety incident)	Employees	NIL	NIL
High consequence work-related injury or ill-health (excluding fatalities)	Employees	NIL	NIL

12. Describe the measures taken by the entity to ensure a safe and healthy workplace

The organisation emphasises the importance of maintaining a safe and healthy workplace for all its members and third-party teams who work on its premises. The Company has Health and Safety Policy which includes measures such as:

- Monitoring the internal health and safety performance, including work-related accidents, incidents, and significant ill-health occurrences such as epidemic threats, shall investigate those that occur and work to help reduce their number and severity.
- Working closely with appropriate external agencies and within its industry to ensure the continued adoption of appropriate best-practice in health and safety management.
- Emergency Team dealing with severe incidents involving safety threats to the Company's locations with potential health and safety implications for team members, clients, or visitors at the Company locations. The Facilities & Administration Team acts in case of fire alarms, medical situations, and partial or total evacuations of the Company location in question. The members of these teams receive relevant training on an annual basis.

13. Number of complaints on the following made by employees:

		FY 2021-22		FY 2020-21			
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks	
Working conditions	NIL	NIL	-	NIL	NIL	-	
Health and safety	NIL	NIL	-	NIL	NIL	-	

14. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)			
Health and safety practices	There have been no assessments done so far. However, the company does cover health			
Working Conditions	issues like COVID-19 and safety precautions in its Risk register with a Moderate risk impact			

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health and safety practices and working conditions. Not Applicable.



LEADERSHIP INDICATORS

- Does the entity extend any life insurance or any compensatory package in the event of death of? (A) Employees (Y/N)
 (B) Workers (Y/N).
 - (A) Yes, Life Insurance is provided as part of the Group Term Life Policy, which provides compensation to the insured person's family in case of a Happiest Minds' death.
 - (B) Not applicable as Happiest Minds Technologies Limited is an IT Company.
- 2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.

The Company ensures that statutory dues as applicable to the transactions within the remit of the Company are deducted and deposited in accordance with extant regulations. This activity is also reviewed as part of the internal and statutory audit. The Company expects its value chain partners to uphold business responsibility principles and values of transparency and accountability.

3. Provide the number of employees having suffered high consequence work-related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:

		ll no. employees	employment or whose family	bilitated and placed in suitable members have been placed in nployment
	FY 2021-22	FY 2020-21	FY 2021-22	FY 2020-21
Employees	NIL	NIL	NIL	NIL

4. Does the entity provide transition assistance programmes to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/No)

Happiest Minds does not have a retirement age; hence this is not applicable.

5. Details on assessment of value chain partners

	% Of value chain partners (by the value of business done with such partners) that were assessed
Health and	As part of the Company's Value Chain Sustainability Framework, the Company expects all of its
safety practices	value chain partners to follow extant regulations, including health and safety practices and working
Working conditions	conditions. Policy on Sustainable Sourcing and ESG are in place to ensure fair working conditions.
	These parameters are not explicitly captured or measured, but the Company has conducted a Vendors
	Feedback survey to ascertain the impact of health and safety practices.

6. Provide details of any corrective actions taken or underway to address significant risks/concerns arising from assessments of health and safety practices and working conditions of value chain partners

No corrective action plan has been necessitated regarding the above-mentioned parameters in FY 2021-22. Still, the Company conducted a Vendors Feedback survey to ensure the health and safety practices to improve the process, which helps build a good relationship with value chain partners.

PRINCIPLE 4 Businesses should respect the interests of and be responsive to all its stakeholders

ESSENTIAL INDICATOR

1. Describe the processes for identifying key stakeholder groups of the entity.

The stakeholders that could be identified can be employees, shareholders and investors, customers, channel partners, and key partners, regulators, lenders, vendors, credit rating agencies, communities, and non-governmental organizations. Key stakeholders are identified in consultation with the Company's management to prioritize. The Company understands that a broad and inclusive materiality process, including stakeholder engagement with individual or group of individuals or institutions that adds value to the business chain, is identified as a key stakeholder. The expectations and concerns of identified stakeholders help in the prioritization of strategy, policies, and action plans for the environment, economy, and society. The key stakeholder groups that will be the recipient of the Company's CSR contribution are decided by the Board of Directors' CSR Committee.





List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Key Stakeholders	Whether identified as Vulnerable & Marginalised Group (Yes/No) No	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Others Project-related calls	Frequency of engagement (Annually/ Half Yearly/ Quarterly/ Others – please specify) As needed	Purpose and scope of engagement including key topics and concerns raised during such engagement • Achieve a Net Promoter
		and meetings; project management reviews; relationship meetings and reviews; executive meetings and briefings; customer visits; responses to RFIs/RFPs; sponsored events; mailers; newsletters; brochures Company website; social media (LinkedIn, Twitter, Facebook, Instagram)	Continuous	 Score range of 55 by 2026 95% or more customers score 7 on a 9-point scale in the Customer Happiness survey Repeat business of more than 90%, reaching 95% plus by 2031 Track Value Adds with 30% customer coverage every year
		Customer Happiness Surveys;	Annual	
People	No	sponsored community events Town halls; project or operations reviews; video conferences; audio conference calls; Performance Evaluation Programme; YAMMER (employee forum); one-on-one counselling; iAppreciate (Portal for employee appreciation); Leave donation (Donating Leave for fellow Employees in need); Wellness programs; Employee Engagement programs; Employee Committees; CSR clubs Annual reviews	Continuous	 Effort toward personal well-being and happiness since the date of joining the Company Happiest Minds score 7 on a 9-point scale in the Happiness Index Create an atmosphere to be recognized as amongst the top 3 places to work in the Indian IT services industry
Shareholders & Investors	No	Press releases and press conferences; email advisories; in-person meetings; investor conferences; disclosure; social and environmental sustainability	As needed	 Highest standards of Corporate Governance Transparency and disclosure Establish leadership in Environment Social and Governance standards
		Financial statements in Ind AS and IFRS; earnings call; exchange notifications; press conferences	Quarterly	
		Investors page on the Happiest Minds website Annual General Meeting;	Continuous Annual	
Alliance	No	Annual Report Meetings/calls; visits; Partner	As needed	Enhance and actively
Partners	_	events; Conference calls; Business reviews		engage in Innovations; • Be a partner for digital technologies



Key Stakeholders	Whether identified as Vulnerable & Marginalised Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Others	Frequency of engagement (Annually/ Half Yearly/ Quarterly/ Others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Community	No	Presentations; Reviews; calls and meetings; surveys; consultative sessions; field visits; due diligence; conferences and seminars; surveys; press releases; press conferences; sponsored events Contribute time and financial resources to a social cause. Actively engage, participate and support social and environmental causes and associate with organizations working towards this goal	As needed	 Being a responsible Corporate Citizen; Promote Sustainable Development and Socially Responsible Culture
Vendors	No	Project management reviews; relationship meetings and reviews; contracts	As needed	 Fair business practices Governance Sustainability of Demand Creditworthiness Promote small businesses
Government and Regulatory Bodies	No	Representations on consultative papers by regulatory authorities Interactions with statutory bodies like SEBI, Labour Authorities, CPCB, etc. Policy Advocacy Interactions / Representations with government through industry associations like NASSCOM, FICCI, ASSOCHAM, CII	As needed	Participate in National economic development

LEADERSHIP INDICATORS

Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

Happiest Minds undertakes materiality as one of the critical processes in identifying and prioritizing the most pertinent issues. Key stakeholders are identified through an exercise undertaken in consultation with the Company's management. The prioritized list includes everyone from customers, employees, shareholders, investors, government and regulatory bodies, communities and NGOs, staffing agencies, alliance partners, and other vendors. A stakeholder interaction exercise with both internal and external stakeholders is then undertaken as part of the development of this report.

Consultation medium between stakeholders, Company Management, and Board takes place through various channels as listed below.

S. No.	Identified	Stakeholder Consultation Process
	Stakeholder Group	
1	Customers	Project-related calls and meetings; project management reviews; relationship meetings and reviews; executive meetings and briefings; customer visits; responses to RFIs/RFPs; sponsored events; mailers; newsletters; brochures, Company website; social media (LinkedIn, Twitter, Facebook, Instagram); Customer Happiness Surveys; sponsored community events
2	People	Town halls; project or operations reviews; video conferences; audio conference calls; PEP; YAMMER (employee forum); one-on-one counselling; iAppreciate (Portal for employee appreciation); Leave donation scheme (Donating Leave for fellow Employees in need); Wellness programs; Employee Engagement programs; Annual reviews; Employee Committees
3	Shareholders & Investors	Press releases and press conferences; email advisories; in-person meetings; investor conferences; disclosure; social and environmental sustainability, financial statements in Ind AS and IFRS; earnings call; exchange notifications; press conferences; Investors page, on Happiest Minds website Annual General Meeting; Annual Report
4	Alliance Partners	Meetings/calls; visits; Partner events; Conference calls; Business reviews
5	Community	Presentations; Project meetings; Reviews; calls and meetings; surveys; consultative sessions; field visits; due diligence; conferences and seminars; surveys; press releases; press conferences; sponsored events; Contribute time and financial resources in a social cause, actively engage, participate and support social and environmental causes and associate with organizations working towards this goal
6	Vendors	The Company has conducted a vendor satisfaction survey during the year and are in the process of implementing the Vendor Audit and the Self-assessment questionnaire on ESG
7	Government & Regulatory Bodies	Inputs towards drafting new policies, rules & regulations

Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into the policies and activities of the entity.

Yes. ESG requirements in RfP from customers demand information and commitment on carbon neutrality, science-based targets, diversity, inclusion, equity, etc. Such requirements have been taken into account and have internalized the ESG requirements with the existing ESG framework in consultation with Happiest Minds' Executive Board.

Provide details of instances of engagement with, and actions are taken to, address the concerns of vulnerable/marginalised stakeholder groups.

Not Applicable



PRINCIPLE 5 Businesses should respect and promote human rights

1. Employees who have been provided training on human rights issues and policy(ies)

Category	FY 2021-22			FY 2020-21		
	Total (A)	No. of employees covered (B)	% (B/A)	Total (C)	No. of employees covered (D)	% (D/C)
EMPLOYEES						
Permanent	3,744	3,744	100%	2,136	2,136	100%
Other than Permanent	424	424	100%	682	682	100%
Total employees	4,168	4,168	100%	2,818	2,818	100%

^{*}Note: The Company does not have any workers as defined in the guidance note on BRSR.

2. Details of minimum wages paid to employees and workers, in the following format

Category	FY 2021-22					FY 2020-21					
	Total (A)			More than Minimum Wage						lore than imum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)	
EMPLOYEES											
Permanent	3,744	40	1%	3,704	99%	2,730	43	2%	2,687	98%	
Male	2,775	31	1%	2,744	99%	2,053	27	1%	2,026	99%	
Female	969	9	1%	960	99%	677	16	2%	661	98%	
Other than Permanent	424										
Male	292	All Other Than Permanent employees are under the payroll of third-party vendors									
Female	132										

^{*}Note: The Company does not have any workers as defined in the guidance note on BRSR.

3. Details of remuneration/salary

		Male	Female		
	Number	Median remuneration/ salary/wages of respective category in ₹	Number	Median remuneration/ salary/wages of respective category in ₹	
Board of Directors (BoD) (Whole-time directors)	3	1,22,45,900	NA	NA	
Key Managerial Personnel (other than BoD)	1	50,00,800	NA	NA	
Employees other than BoD and KMP*	2,771	13,03,700	969	9,00,000	
Workers	N/A	N/A	N/A	N/A	

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

Yes, Happiest Minds has an Internal committee that handles all human rights impacts or issues.

5. Describe the internal mechanisms in place to redress grievances related to human rights issues

Internal Committee (IC) has been set up to redress complaints received regarding sexual harassment. The company has also appointed a lawyer as an external Internal Committee member who specializes in the Prevention of Sexual Harassment ("POSH") and Protection of Children against Sexual Offences Acts.

With respect to other human rights issues, the below mechanism is in place:

- Raising a complaint in the "We Hear" application in Smiles Central. The request shall be assigned to Chief People Officer. If the complaint is against the Chief People Officer, the Happiest Mind can directly submit the complaint to the Executive Board and the Executive Chairman. This complaint shall then be referred to the Internal Committee.
- Sending the complaint or contacting any member of the IC.

Number of Complaints on the following made by employees and workers:

		FY 2021-22			FY 2020-21		
	Filed during the year	Pending resolution at the end of the year	Remarks	Filed during the year	Pending resolution at the end of the year	Remarks	
Sexual Harassment	NIL	NIL	-	NIL	NIL	-	
Discrimination at workplace	NIL	NIL	-	NIL	NIL	-	
Child labour	NIL	NIL	-	NIL	NIL	-	
Forced labour / Involuntary labour	NIL	NIL	-	NIL	NIL	-	
Wages	NIL	NIL	-	NIL	NIL	-	
Other human rights related issues	NIL	NIL	-	NIL	NIL	-	

Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases

The Company is an equal employment opportunity provider. As part of its Equal Opportunity Policy, it provides equal opportunities at all levels of employment without discrimination on the grounds of race, ethnicity, nationality, gender, language, age, sexual orientation, religion, marital status, socio-economic status, or special ability. During the fiscal year, it has hired 1,736 people, out of which 469 were women.

- An awareness program is conducted for all new hires on discrimination and harassment.
- The policy is drafted and shared across the organization for quick reference.
- Posters are put up in all common areas on Do's and Don'ts with contact details in the case, employees wish to raise a complaint.
- Employees can raise concerns or complaints with the Company's internal tool "We Hear".

The Company has a policy against sexual harassment and a formal process for dealing with complaints of harassment or discrimination. The Company has strict guidelines for preventing sexual harassment. POSH training is conducted regularly; this is mandatory for all new joiners. The Company encourages participation of women & building representation through focused initiatives and interventions. Regarding the same, Happiest Minds has policies implemented to build a conducive workplace for women.

To prevent any adverse impact, the Company has undertaken initiatives to make the workplace safe for women, which include building employee awareness and stringent guidelines on Prevention of Sexual Harassment.

As a responsible organization, Happiest Minds has always believed in providing its members with a supportive work environment.

Do human rights requirements form part of your business agreements and contracts? (Yes/No)

Yes. All business agreements and contracts with Happiest Minds are bound by the Code of Conduct, and abiding by the fundamentals of Human Rights is a pre-requisite to conducting the business.

Assessments for the year

	% Of offices that were assessed (by the entity or statutory authorities or third parties)
Child labour	The Company follows the laws, as applicable. Although no assessment was done by the
Forced/involuntary labour	Company, no complaints were received.
Sexual harassment	
Discrimination at workplace	
Wages	
Others – please specify	

10. Provide details of any corrective actions taken or underway to address significant risks/concerns arising from the assessments at Question 9 above.

With a detailed assessment of topics mentioned above related to Human Rights, the Company has followed the applicable laws. Hence, it does not foresee any significant risks/concerns.



LEADERSHIP INDICATORS

1. Details of a business process being modified/introduced as a result of addressing human rights grievances/complaints.

The Company has not received any grievances or complaints regarding Human Rights Violation in FY 21-22.

The following tools and processes were implemented to strengthen the Human Rights policy in the Company:

- WE HEAR tool allows for anonymous disclosures
- Response to the grievance raised will be within 2 working days
- 2. Details of the scope and coverage of any human rights due diligence conducted.

The Company has a Code of Conduct in place to ensure that all Human Rights protocols are respected and followed.

3. Is the premise/office of the entity accessible to differently-abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Happiest Minds has a diverse and inclusive culture that prides itself on gender diversity, generational diversity, persons with different abilities, and so on. All facilities are wheelchair accessible, making it convenient for a person to move around. For those in need, the Company also provides motorized wheelchairs that one can use in the office premises. Every single Happiest Mind is accepted, valued, and celebrated.

4. Details on assessment of value chain partners:

	% Of value chain partners (by value of business done with such partners)					
	that were assessed					
Sexual harassment	The Company expects its value chain partners/vendors to adhere to the same values,					
Discrimination at workplace	principles, and business ethics upheld by the Company in all their dealings. No specific assessment in respect of value chain partners/Vendors have been carried out, other than					
Child labour						
Forced labour/Involuntary labour	certain covenants where some of these parameters are being monitored closely.					
Wages						
Others – please specify						

5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.

No corrective action plan has been necessitated on the above-mentioned parameters in FY 2021-22.

PRINCIPLE 6 Businesses should respect and make efforts to protect and restore the environment

Essential Indicators

1. Details of total energy consumption (in Joules or multiples) and energy intensity

Parameter*	FY 2021-22	FY 2020-21
Total electricity consumption (A) (GJ)	4,007.16	3,695.94
Total fuel consumption (B) (GJ)	368.74	352.92
Energy consumption through other sources (C)	-	-
Total energy consumption (A+B+C) (GJ)	4,375.90	4,048.86
Energy intensity per rupee of turnover (Total energy consumption/ turnover	0.038	0.052
in Lacs rupees)		

^{*} Based on select offices and where the Corporation owns the premises.

The organizational boundary has been established using the 'Operational Control Approach'.

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, the name of the external agency.

NO

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Not Applicable

Provide details of the following disclosures related to water.

Parameter	FY 2021-22 FY 2020-21
(i) Surface water	-
(ii) Groundwater	915.4 989.15
(iii) Third party water	28 206
(iv) Seawater / desalinated water	-
(v) Others - Produced water; (Drinking Water)	40.82 40.52
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	984.22 1,235.67
Total volume of water consumption (in kilolitres)	124.22 417.67
Water intensity per Lacs rupees of turnover (litres of Water consumed / tu	rnover) 1.09 5.44

Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.

The Company does not discharge untreated effluent; any surplus is treated a released according to KSPCB regulations. Water from a borewell and treated sewage water is used for flushing and gardening. In addition, testing is conducted on a monthly basis in accordance with the KSPCB's regulations.

Please provide details of air emissions (other than GHG emissions) by the entity.

Parameter	Unit	FY 2021-22	FY 2020-21
NOx	mg/Nm3	49.6	58
SOx	mg/Nm3	7.1	6.06
Particulate matter (PM)	mg/Nm3	41.4	38.4
Persistent organic pollutants (POP)	NA	NA	NA
Volatile organic compounds (VOC)	NA	NA	NA
Hazardous air pollutants (HAP)	NA	NA	NA
Others – please specify	NA	NA	NA

Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity

Parameter*	FY 2021-22	FY 2020-21
Total Scope 1 emissions Metric tonnes of CO2 equivalent	27.68	26.49
Total Scope 2 emissions Metric tonnes of CO2 equivalent	879.35	811.05
Total Scope 1 and Scope 2 emissions (per Mn rupees of turnover) tCO2e	0.0079	0.0109

^{*}Calculations are based on offices under ownership and operational control.

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, the name of the external agency.

NO

Does the entity have any project related to reducing Green House Gas emissions? If yes, then provide details.

Yes. Happiest Minds have initiated the Solar Power Project (183 kWp Capacity) to reduce the energy consumption through grid thereby reducing the Scope 2 GHG emissions.

Provide details related to waste management by the entity, in the following format:

Parameter	FY 2021-22	FY 2020-21	FY 2019-20		
Total Waste Generated (in metric tonnes)					
Plastic waste (A)	-	-	-		
E-waste (B)	-	-	NA		
Bio-medical waste (C)	NA	NA	NA		
Construction and demolition waste (D)	NA	NA	NA		
Battery waste (E)	NA	NA	NA		
Radioactive waste (F)	NA	NA	NA		
Other Hazardous waste (G)	-	-	-		
Other Non-hazardous waste generated (H).	0.96	0.72	10.8		



Parameter	FY 2021-22	FY 2020-21	FY 2019-20
Other Non-hazardous waste generated (H). H-1: Wet	0	0	8.4
Waste (Food Waste)	O	U	0.4
H-2: Dry wastepaper waste	0.96	0.72	2.4
Total (A+B + C + D + E + F + G + H)	0.96	0.72	10.8
For each category of waste generated, total waste recovered			
through recycling, re-using, or other recovery operations			
(in metric tonnes)			
Category of waste			
(i) Recycled	-	-	
(ii) Re-used	-	-	-
(iii) Other recovery operations	NA	NA	NA
Category 1 (Wet waste food waste)	0	0	0.5
Category 2 (Dry wastepaper waste)	0	0	0
Total	0	0	0.5
For each category of waste generated, total waste disposed of	NA	NA	NA
by nature of disposal method (in metric tonnes)	INA	INA	INA
Category of waste	NA	NA	NA
(i) Incineration	NA	NA	NA
(ii) Landfilling	NA	NA	NA
(iii) Other disposal operations	NA	NA	NA
Category 1 (Wet waste food waste)	0	0	7.9
Category 2 (Dry wastepaper waste)	0.96	0.72	2.4
Total	0.96	0.72	10.3

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, the name of the external agency.

NO

9. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce the usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

Given the nature of the business, there is no usage of hazardous and toxic chemicals by the organisation.

10. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals/ clearances are required, please specify details in the following format:

S no.	Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any
NA	NA	NA	NA

11. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
NA	NA	NA	NA	NA	NA

12. Is the entity compliant with the applicable environmental law/regulations/guidelines in India; such as the Water (Prevention and Control of Pollution) Act, and Environment Protection Act and Rules thereunder (Y/N). If not, provide details of all such non-compliances.

Yes, Happiest Minds is compliant with all the applicable environmental laws and regulations based on its nature of business.



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S. No.	Specify the law / regulation / guidelines which was not complied with	Provide details of the noncompliance	Any fines / penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
NA	NA	NA	NA	NA

LEADERSHIP INDICATOR

Provide break-up of the total energy consumed (in Joules or multiples) from renewable and non-renewable sources, in the following format:

Parameter	FY 2021-22	FY 2020-21
From renewable sources		
Total electricity consumption (A)	-	-
Total fuel consumption (B)	-	-
Energy consumption through other sources (C)	-	-
Total energy consumed from renewable sources (A+B+C)	-	-
From non-renewable sources		
Total electricity consumption (D)	4,007.16	3,695.94
Total fuel consumption (E)	368.74	352.92
Energy consumption through other sources (F)	NA	NA
Total energy consumed from non-renewable sources (D+E+F)	4,375.90	4,048.86

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, the name of the external agency.

NO

2. Provide the following details related to water discharged:

Par	ameter	FY 2021-22	FY 2020-21
Wa	er discharge by destination and level of treatment (in kilolitres)		
(i)	To Surface water	-	-
	No treatment	-	-
	With treatment – STP	860	818
(ii)	To Groundwater	-	-
	No treatment	NA	NA
	With treatment – please specify level of treatment	NA	NA
(iii)	To Seawater	NA	NA
	No treatment	NA	NA
	With treatment – please specify level of treatment	NA	NA
(iv)	Sent to third-parties	NA	NA
	No treatment	NA	NA
	With treatment – please specify level of treatment	NA	NA
(v)	Others	NA	NA
	No treatment	NA	NA
	With treatment – please specify level of treatment	NA	NA
Tota	al water discharged (in kilolitres)	860	818

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, the name of the external agency.

NO

Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):

Not Applicable.



4. Please provide details of total Scope 3 emissions & its intensity, in the following format:

The Company is presently not tracking Scope 3 emissions.

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

NO

5. With respect to the ecologically sensitive areas reported at Question 10 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along with prevention and remediation activities.

N/Δ

6. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:

N/A

7. Does the entity have a business continuity and disaster management plan? Give details in 100 words/web-link

Happiest Minds follows a well-defined Business Continuity Plan (BCP) that guides the Company's response to natural or human-made calamities and disasters, which could disrupt or severely contain the Company's operations. The BCP program addresses all aspects of business continuity – Governance, Situation Monitoring, Risk Assessment, Mitigation Planning & Tracking, Stakeholder Communication, Liaison with external entities, and Scenario Planning. The Company has a specific task force to drive the transition to work-from-home and ensure business continuity. Over the years and currently during the pandemic, the Company has successfully implemented its business continuity plans including achieving efficient work-from-home practices to ensure connectivity across the enterprise.

8. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard?

N/A

9. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.

N/A

PRINCIPLE 7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

ESSENTIAL INDICATORS

1. a. Number of affiliations with trade and industry chambers/associations.

Nil

b. List the top 10 trade and industry chambers/associations (determined based on the total members of such a body) the entity is a member of/affiliated to.

Not Applicable

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Not Applicable

LEADERSHIP INDICATORS

1. Details of public policy positions advocated by the entity:

Not Applicable

PRINCIPLE 8 Businesses should promote inclusive growth and equitable development

Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

The Company has not undertaken any SIAs in the current financial year.

Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity.

Not Applicable.

Describe the mechanisms to receive and redress grievances of the community.

Not Applicable

Percentage of input material (inputs to total inputs by value) sourced from suppliers.

	FY 2021-22	FY 2020-21
Directly sourced from MSMEs/ small producers	NA	25%
Sourced directly from within the district and neighbouring districts	NA	As per
		requirement,
		efforts are
		made to
		procure locally.

LEADERSHIP INDICATORS

Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Not Applicable

Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

Not Applicable

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalised / vulnerable groups? (Yes/No)

No. However, the Company has a Procurement Manual in place, the process is followed according to the Manual.

(b) From which marginalised / vulnerable groups do you procure?

NA

(c) What percentage of total procurement (by value) does it constitute?

Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge.

Not applicable

Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.

Not applicable



6. Details of beneficiaries of CSR Projects

S. No.	CSR Project	No. of Persons Benefited from CSR Projects	% of Beneficiaries from Vulnerable and Marginalised Groups
1.	Akshayapatra Foundation	65,651 meals – COVID-19 Relief material by Team Happiest Minds	The Company's objective is to pro-actively support meaningful socio-economic
2.	Sri Jayadeva Institute of Cardiovascular Sciences and Research	Molecular Testing Lab & 3 ICU Beds with Ventilator	development in India and enable a significant number of people to participate in and benefit from India's
3.	Akshayapatra Foundation	Happiness Kits for 4,167 children in Bengaluru location totalling 10,00,000 meals	economic progress. This is based on the belief that growth and development are effective only when they result in wider
4.	Lions Eye Hospital	Early detection & treatment of blindness due to diabetes & its complications	access to opportunities and benefit a broader section of society. All our CSR initiatives, called Circle of Happiness, are for the support of the underprivileged,
5.	Akshayapatra Foundation – 10 th Smilestone	2,10,970 meals for children	those who belong to the vulnerable/marginalized section of the society.
6.	Daan Utsav	775 wishes fulfilled (Baale Mane 307; Balajothi 359; OBLF 41; Jeevarathni 68)	management of the society.

PRINCIPLE 9 Businesses should engage with and provide value to their consumers in a responsible manner

ESSENTIAL INDICATORS

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.

The Company has a holistic customer experience framework to understand the behaviours, needs, and expectations of individual customers, which helps in developing a roadmap for continuous engagement and enriching the customer relationship. These programs are successful in providing early alerts, and appropriate course corrections are planned by Business and Delivery Leaders to provide high-quality products/services to the customers.

Customer perceptions are periodically reviewed through the below instruments:

- Structured, multi-layered governance processes
 - o Weekly governance between the project teams to track the progress of various engagement streams, review weekly plans to ensure the Company is aligned
 - o Monthly governance involving the sales/delivery leadership and client executives to capture customer feedback and perceptions, assess key risks & mitigation strategies, if any
 - o Quarterly governance meetings involving BU heads and customer leadership to review relationship progress, update customers on new initiatives and projects at Happiest Minds & discuss additional areas for value add.
- Customer Happiness Survey: This is an annual survey rolled to multiple customer touchpoints (Ex: CXOs and Line managers). The CHS targets to cover 90% of the customers by Revenue base. NPS for FY 2022 is 53.

NPS		Promoter	Passive	Detractor
Promoter %	Count	153	98	13
Detractor %	%	58	37	5

NPS SCORE 53

Project Feedback: Apart from the Customer Happiness survey, the pulse of the customers is also tracked throughout the year through two programs: "Project End Feedback" for small engagements and "Ongoing Engagement Feedback" for long-running engagements. These programs provides the Company a 360-degree feedback on the Quality of deliverables, Technical and Domain knowledge that the team exhibits, and finally, the Value-adds provided during the engagement. These programs are successful in providing early alerts, and course corrections are planned by leaders to provide high-quality products/services to the customers.





Number of total customer complaints/feedback received during the last two financial years.

Fiscal Year	2022	2021	
No. of complaints	13	6	

(b) Total outstanding at the end of each year for the last two financial years.

All customer escalations are resolved within the stipulated time and there are none open.

(c) Total cases raised in consumer forums year-wise, during the last two financial years. None

(d) What is the customer complaint resolution time?

The first response time for any customer complaint is 2 - 4 hrs.

Turnover of products and/services as a percentage of turnover from all products/service that carry information about: Not Applicable

Number of consumer complaints in respect of the following: 3.

	FY 2021-22			FY 2020-21		
	Received during the year	Pending resolution at end of year	Remark	Received during the year	Pending resolution at end of year	Remarks
Data privacy	0	0	Nil	0	0	Nil
Advertising	Nil	Nil		Nil	Nil	
Cyber-security	0	0	Nil	0	0	Nil
Restrictive Trade Practices	Nil	Nil	Nil	Nil	Nil	Nil
Unfair Trade Practices	Nil	Nil	Nil	Nil	Nil	Nil
Others	13	0	All customer complaints were resolved successfully	6	0	All customer complaints were resolved successfully

Details of instances of product recalls on account of safety issues:

Not applicable

Does the entity have a framework/policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.

Yes, the Company has Information Security Policies based on the ISO 27001 Standard and a Data privacy policy as per GDPR and ISO 27701 Standards.

These policies are shared on the intranet platform of the Company.

Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.

During the financial year 2021-22, Company did not have such events. Nonetheless, the Company has been instrumental in coming up with the below actions:

- Enhancing the overall Cyber Security and Data privacy by implementing strong technical controls, including the rollout of data classification and labelling,
- User awareness,
- Network segmentation and
- Proactive scanning of deep and dark web to look for any leaked credentials/data.
- IP protection clauses and undertaking is made mandatory for all people joining and leaving the organization.



The organization is also putting in place a detailed Privacy Information Management System (PIMS), which will act as a foundation for addressing multiple privacy regulations and safeguarding employee and customer privacy.

Leadership Indicators

1. Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).

Information relating to all the products and services provided by the Company is available on the Company's website, https://www.happiestminds.com/

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.

A set of programs and activities are designed under the 'Circle of Happiness' to ensure the Company is socially and environmentally responsible when conducting its business. The activities of the CSR team under the 'Circle of Happiness' is approved and monitored by the CSR Committee of the Board.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.

All such communications to the customer are authorized by Executive Board / respective Sales Representative.

4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)

Customer satisfaction is measured through annual surveys. CSAT and Net Promoter Score (NPS) are part of the KRA goals for the senior leadership as well as all sales & delivery professionals for the clients managed by them, and this is measured within the Performance Management System.

- Customer Happiness Survey (CHS): This is an annual survey rolled to multiple customer touchpoints (Ex: CXOs and Line managers). The CHS targets to cover 90% of the customers by Revenue base.
- Project Feedback: Apart from the Customer Happiness survey, the pulse of the customers is also tracked throughout the
 year through two programs: "Project End Feedback" for small engagements and "Ongoing Engagement Feedback" for
 long-running engagements.
- 5. Provide the following information relating to data breaches:
 - a. Number of instances of data breaches along with impact –
 - Percentage of data breaches involving personally identifiable information of customers -

No



www.happiestminds.com